



REPORT TO ABERDEENSHIRE INTEGRATION JOINT BOARD 31 JANUARY 2024

ABERDEENSHIRE HEALTH AND SOCIAL CARE PARTNERSHIP (HSCP) STRATEGIC PLANNING GROUP UPDATE

1 Recommendation

It is recommended that the Integration Joint Board (IJB):

- 1.1 Acknowledge and provide comment on the report from the Strategic Planning Group (SPG) following its meeting on 12th December 2023.

2 Directions

- 2.1 No direction requires to be issued to Aberdeenshire Council or NHS Grampian as a result of this report.

3 Risk

- 3.1 IJB Risk 1 (1990) - Sufficiency and affordability of resource - transformational change is required to ensure service and financial efficiencies.
- 3.2 IJB Risk 6 (2389) - Service/business alignment with current and future needs - transformational change will determine and deliver priorities to meet needs.
- 3.3 IJB Risk 8 (1589) - Risk of failure to deliver standards of care expected by the people of Aberdeenshire - transformational change and service improvement will support the delivery of this outcome.

4 Background

- 4.1 The Strategic Planning Group (SPG) has been established as a requirement of the Public Bodies (Joint Working) (Scotland) Act 2014, a key function of which is to prepare a Strategic Plan for the Health and Social Care Partnership (HSCP) and to monitor progress of the plan on behalf of the IJB. The Aberdeenshire SPG specifically has responsibility for oversight of the transformational workstreams arising from the HSCP's Strategic Delivery Plan, ensuring an integrated and consistent approach in development and implementation of the Strategic Delivery Plan and supporting strategies.
- 4.2 This update report provides a summary of the main items of discussion at the Aberdeenshire SPG's most recent formal meeting on 19th December 2023.

5 Summary

- 5.1 The SPG considered a range of reports as summarised below.



- 5.1.1 **Commissioning and Procurement Group Update** – The report to SPG outlined the work of various project groups leading the review and recommissioning of services under the HSCP’s Commissioning and Procurement Plan, with the annual work plan being presented to the IJB on 31st January 2024. This included specific updates on the National Care Home Contract, Support at Home Framework, Sensory Loss Services and Carers Support Service. The SPG agreed with the group’s proposal to develop a summary document setting out the HSCP’s strategic commissioning approach for publication following a recent Internal Audit recommendation. Discussion considered the implications of Fair Work First guidance/requirements for the third and independent sectors.
- 5.1.2 **Joint Strategic Needs Assessment (JSNA)** – SPG members noted progress of the JSNA working group in the first phase of data collection and analysis, which will be further enriched through the subsequent engagement and information gathering stages for the development of the HSCP’s next Strategic Plan. SPG approved the request from the group for an extension to its original timeline for presenting the draft JSNA with the draft report to be presented the next SPG meeting on 13th February 2024.
- 5.1.3 **Draft Aberdeenshire Suicide Prevention Action Plan 2023-2024** – SPG considered and approved the draft action plan (to thereafter be presented to the IJB for approval on 31st January 2024). Discussion included the theme of building community capacity and the criticality of partnership approaches and wide stakeholder involvement in delivery of the action plan including lived experience, with acknowledgement of the significant work involved in developing the action plan.
- 5.1.4 **NHS Grampian Annual Delivery Plan Update** – SPG noted the update provided by Jenna Young, Planning Manager, on work currently underway to update NHS Grampian’s Three Year Delivery Plan for 2024-27, to be submitted to Scottish Government at the beginning of March 2024. The HSCPs are involved in this process in particular for those areas of service delivery such as Primary and Community Care where responsibility sits with the three HSCPs with accountability and assurance to the respective IJBs, ensuring alignment with HSCP strategic delivery plans.
- 5.1.5 **Insch Service Review Update** – The group noted the series of meetings with stakeholders over the last year. Consideration was given to the learning from the engagement process to date.

5.2 Social Care Sustainability Programme Board

- 5.2.1 The SPG noted the continued progress being made across the Social Care Sustainability Programme whilst also recognising the impact of operational demands, as detailed in Appendix 1.
- 5.2.2 As per the financial reports to the IJB, the current measures to achieve a balanced budget include use of IJB transformational reserves. This has a concomitant impact on workstreams under the HSCP’s strategic delivery



plan which have to date drawn on this transformational funding to provide additional project capacity to support implementation. It was noted that the HSCP's transformational workstreams have been initiated in response to increasing pressures (including financial costs) arising from current and projected further increases in demand on health and social care services, with transformation being key to delivering sustainable and affordable models of care.

- 5.2.3 The Social Care Sustainability Programme Board noted in its report to the SPG that it was unable to approve requests for extension to funding for project posts due to current budgetary pressures. The report to the SPG notes in particular how this could impact on momentum and timescales for completion of the Review of In-House Care at Home and Rehab and Enablement projects. The SPG acknowledged the risks presented and the potential impacts for deliverability of these and other workstreams under the Strategic Delivery Plan. Given the budgetary challenges faced, projects are now to be delivered, as far as is possible, within existing resource.

6 Equalities, Staffing and Financial Implications

- 6.1 The Chief Officer, along with the Chief Finance Officer and the Legal Monitoring Officer within Business Services of the Council have been consulted in the preparation of this report and had no comments to make.
- 6.2 A high level Equalities Impact Assessment was completed for the Strategic Plan 2020-2025. Potential impacts of this high level multi-faceted strategic plan have been considered. Implementation of aspects of the strategic plan could result in unintended negative impacts on certain population groups.
- 6.3 To provide assurance each individual project delivering the priorities within the Strategic Plan will be required to complete an Integrated Impact Assessment. This will mitigate against potential negative impacts when designing the service improvements.

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Date: 28 December 2023

Appendices

Appendix 1: Social Care Sustainability Programme Board Update Report